# 2009 Survey of Service Industries: Consulting Services

This document is confidential when completed. Si vous préférez recevoir ce questionnaire en français, veuillez nous appeler au numéro sans frais suivant : 1-888-881-3666.

If necessary, please make address label corrections in the boxes below.

|   | K            |
|---|--------------|
| ~ | $\mathbf{r}$ |

| 0001 | Legal name            | 0004 | Address (nun and street)    | ber  |         |      |                          |  |
|------|-----------------------|------|-----------------------------|------|---------|------|--------------------------|--|
| 0002 | Business name         | 0005 | City                        |      |         |      |                          |  |
| 0021 | Title of contact      | 1,00 | Pro rince/terri<br>or state | tory |         |      |                          |  |
| 8000 | First name of contact | 0052 | Country                     |      |         | 0007 | Postal code/<br>zip code |  |
| 0028 | Last name of contact  | 0010 | Language preference         | 1    | English |      | <sup>2</sup> French      |  |

This information is collected under the au horit, of the Statistics Act, Revised Statutes of Canada, 1985, Chapter S-19.

## COMPLETION OF THIS GUESTICHNAIRE IS A LEGAL REQUIREMENT UNDER THIS ACT.

## A - Introduction

#### Survey purpose

This survey collects the financial and operating data needed to develop national and regional economic policies and programs. For more information on this survey, please access www.statcan.gc.ca/survey-en quete/index-eng.htm.

## Fax or other electronic transmission disclosure

Statistics Canada advises you that there could be a risk of disclosure during facsimile or other electronic transmission. However, upon receipt, Statistics Canada will provide the guaranteed level of protection afforded all information collected under the authority of the *Statistics Act*.

#### Confidentiality

The *Statistics Act* protects the confidentiality of information collected by Statistics Canada.

#### **Data-sharing agreements**

To reduce respondent burden, Statistics Canada has entered into data sharing agreements with provincial and territorial statistical agencies and other government organizations, which must keep the data confidential and use them only for statistical purposes.

Information on confidentiality, data-sharing agreements and record linkages can be found on the last page of this questionnaire.

# Please return the questionnaire within 30 days.

Please mail the completed questionnaire in the enclosed envelope or fax it to Statistics Canada at 1-888-883-7999.

Lost the return envelope or need help? Call us at **1-888-881-3666** or mail to: Statistics Canada, Operations and Integration Division, 150 Tunney's Pasture Driveway, Ottawa, Ontario K1A 0T6

Visit our website at www.statcan.gc.ca



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2009 Survey of Service Industries: Consulting Services



| В-   | Main business activity   |
|------|--|
| 1.   | Please describe the nature of your business.   |
|      | 0055   |
|      |  |
|      |  |
|      |  |
| reco | main activity of an enterprise engaged in consulting services is to provide client firms with expert advice and make emmendations such as the adoption of approaches and processes and the establishment of strategies. For the benefit ient firms, such a consulting enterprise <b>can</b> also undertake the work itself that arises from its own recommendations their actual implementation.   |
|      | vever, for this survey to be considered as a consulting services enterprise, the enterprise <b>must</b> generate the majority is revenues from advice that it provides to client firms and <b>not</b> from the <b>implementation</b> of its own recommendations.   |
| 2.   | Please check the one main activity which most accurately represents your main source of revenue  |
|      | Administrative management consulting and general management consulting services  |
|      | Human resources consulting services  |
|      | 0263   |
|      | Other management consulting services   |
|      | Environmental consulting services  |
|      | Other scientific and technical consulting services   |
|      | None of the above — Please call <b>1-888-881-3666</b> it r further instructions.   |
|      |  |
| C -  | Reporting period information   |
| 1.   | Please report information for your <b>fiscal yea</b> . (normal business year) <b>ending between</b> April 1, 2009 and March 31, 2010. Please indicate below the period covered by this questionnaire.  |
|      | yyyy mm dd yyyy mm dd  |
|      | from to to   |
| 2.   | If the reporting period docs not cover a <b>full year</b> , please check the reason(s) below:  |
|      | operation.  one business of temporarily operations oper |
|      |  |
|      |  |
|      |  |
|      |  |
|      |  |
|      |  |
|      |  |
|      |  |
|      |  |

## **Reporting instructions**

- Report for business unit(s) specified on the label on the front page.
- Complete only the questions that apply to your business.
- When precise figures are not available, please provide your best estimate.
- Report in Canadian dollars. Dollar amounts and percentages should be rounded to whole numbers.
- Consult the reporting guide at www.statcan.gc.ca/guides-e for further information.

# D - Revenue

A detailed breakdown may be requested in other sections.

2299 2068

2022

2097

2077

2098

- Sales of goods and services (e.g., rental and leasing income, commissions, fees, admissions, services revenue)
   Report net of returns and allowances.
- 2. Grants, subsidies, donations and fundraising
- 3. Royalties, rights, licensing and franchise fees
- 4. Investment income (dividends and interest)
- 5. Other revenue (please specify):
- 6. Total revenue (sum of questions 1 to 5)

Page 3

| E-  | Expenses  |       |
|-----|---|-------|
|     |   | CAN\$ |
| 1.  | Salaries and wages of employees who have been issued a T4 statement   |       |
| 2.  | Employer portion of employee benefits ( <b>include</b> employer contributions to pension, medical/life insurance plans, employment insurance, etc.) |       |
| 3.  | Commissions paid to non-employees   |       |
| 4.  | Professional and business services fees (e.g., legal, accounting)   |       |
| 5.  | Subcontract expenses (include contract labour, contract work and custom work)   |       |
| 6.  | Charges for services provided by your head office   |       |
| 7.  | Cost of goods sold, <b>if applicable</b> (purchases <b>plus</b> opening inventory <b>minus</b> closing inventory)                                   |       |
| 8.  | Office supplies   |       |
| 9.  | Rental and leasing ( <b>include</b> rental of premises, equipment, motor vehicles, etc.)  |       |
| 10. | Repair and maintenance (e.g., property, equipment, vehicles)  |       |
| 11. | Insurance ( <b>include</b> professional liability, motor vehicles, etc.)  |       |
| 12. | Advertising, marketing and promotions (report charitable dona ions at question 22)  |       |
| 13. | Travel, meals and entertainment   |       |
| 14. | Utilities and telecommunications expenses ( <b>include</b> )as, heating, hydro, water, telephone and Internet expenses)                             |       |
| 15. | Property and business taxes, licences and pirmits   |       |
| 16. | Royalties, rights, licensing and franchise fees   |       |
| 17. | Delivery, warehousing, postage and courier  |       |
| 18. | Financial services fees   |       |
| 19. | Interest expenses   |       |
| 20. | Amortization and depreciation of tangible and intangible assets   |       |
| 21. | Bad debts   |       |
| 22. | All other expenses (please specify): 4531   |       |
| 23. | Total expenses (sum of questions 1 to 22)   |       |
| 24. | Corporate taxes, if applicable  |       |
| 25. | Gains (losses) and other items (see reporting guide)  |       |
| 26. | Net profit/loss after tax and other items (see reporting guide)   |       |
|     |   |       |

| F - Industry characteristics              |   |       |  |  |  |  |  |  |
|---|---|-------|--|--|--|--|--|--|
| Please provide a breakdown of your sales. |   |       |  |  |  |  |  |  |
| Ма  | nagement consulting services                                    | CAN\$ |  |  |  |  |  |  |
| 1.  | Strategic management consulting services                        |       |  |  |  |  |  |  |
| 2.  | Financial management consulting services                        | 61    |  |  |  |  |  |  |
| 3.  | Marketing management consulting services                        | 55    |  |  |  |  |  |  |
| 4.  | Compensation and benefits consulting services                   | 3     |  |  |  |  |  |  |
| 5.  | Other human resources management consulting services            | 14    |  |  |  |  |  |  |
| 6.  | Operations and supply chain management consulting services      | 34    |  |  |  |  |  |  |
| 7.  | Other management consulting services                            | 99    |  |  |  |  |  |  |
|   |   |       |  |  |  |  |  |  |
| En  | vironmental consulting services                                 |       |  |  |  |  |  |  |
| 8.  | Environmental assessments                                       | 6     |  |  |  |  |  |  |
| 9.  | Environmental audits  | 7     |  |  |  |  |  |  |
| 10.                                       | Site remediation planning services                              | 8     |  |  |  |  |  |  |
| 11.                                       | Natural resource management consulting services                 | 9     |  |  |  |  |  |  |
| 12.                                       | Waste management consulting services                            | 86    |  |  |  |  |  |  |
| 13.                                       | Environmental policy development consulting services            | 00    |  |  |  |  |  |  |
| 14.                                       | Other environmental consulting services                         | 31    |  |  |  |  |  |  |
|   |   |       |  |  |  |  |  |  |
| Sci                                       | entific and technical consulting services                       |       |  |  |  |  |  |  |
| 15.                                       | Economic consulting serv. rer                                   | 37    |  |  |  |  |  |  |
| 16.                                       | Geological and geor hysical consulting services                 | 73    |  |  |  |  |  |  |
| 17.                                       | Soil management, crop and animal production consulting services | 05    |  |  |  |  |  |  |
| 18.                                       | Heritage consulting services                                    | 06    |  |  |  |  |  |  |
| 19.                                       | Occupational health and safety consulting services              | 88    |  |  |  |  |  |  |
| 20.                                       | Other scientific and technical consulting services              | 22    |  |  |  |  |  |  |
|   |   |       |  |  |  |  |  |  |
| Oth                                       | Other services  |       |  |  |  |  |  |  |
| 21.                                       | Other sales (please specify):                                   | 58    |  |  |  |  |  |  |
| 22.                                       | Total sales (sum of questions 1 to 21)                          | 05    |  |  |  |  |  |  |

| G   | - Personnel   |        |
|-----|---|--------|
|     |   | number |
| 1.  | Number of partners and proprietors, <b>non-salaried</b> (if salaried, report at question 2 below)                             |        |
| 2.  | Paid employees  |        |
|     | a) average number of paid employees during the reporting period (see reporting guide)   |        |
|     | <b>%</b>  |        |
|     | b) percentage of paid employees (from question 2a) who worked full time   |        |
|     |   | number |
| 3.  | Number of contract workers for whom you did not issue a T4, such as freelancers and casual workers (estimates are acceptable) |        |
| Н - | Sales by type of client   |        |
| Ple | ase provide a percentage breakdown of your sales by type of client.   |        |
| 1.  | Clients in Canada   | %      |
|     | a) businesses   |        |
|     | b) individuals and households   |        |
|     | c) governments, not-for-profit organizations and public institutions (e.g., I ospitals, schools)                              |        |
| 2.  | Clients outside Canada  |        |
|     |   | 100%   |
| ۱ - | Sales by client location  |        |
| Ple | ase provide a percentage breakdown of your sales by client location (first point of sale).                                    | %      |
| 1.  | Newfoundland and Labrador   |        |
| 2.  | Prince Edward Island  |        |
| 3.  | Nova Scotia   |        |
| 4.  | New Brunswick   |        |
| 5.  | Quebec 8420   |        |
| 6.  | Ontario 8425  |        |
| 7.  | Manitoba 8430   |        |
| 8.  | Saskatchewan 8435   |        |
| 9.  | Alberta 8440  |        |
| 10. | British Columbia  |        |
| 11. | Yukon 8455  |        |
| 12. | Northwest Territories 8451  |        |
| 13. | Nunavut 8452  |        |
| 14. | Clients outside Canada (must equal question 2 in section H)   |        |
|     |   | 100%   |

| J. | - International transactions  |      |       |  |  |  |  |  |
|----|---|------|-------|--|--|--|--|--|
| Ex | ports   |      |       |  |  |  |  |  |
| 1. | Did you receive revenue from clients outside Canada for the <b>export</b> of goods, services, royalties, rights, licensing or franchise fees?   |      |       |  |  |  |  |  |
|    | yes, complete questions 2, 3 and 4  |      |       |  |  |  |  |  |
|    | <sup>3</sup> no, go to question 5   |      | CAN\$ |  |  |  |  |  |
| 2. | Please report revenue received from <b>exports</b> .  |      |       |  |  |  |  |  |
| 3. | Please provide a percentage breakdown of <b>exports</b> by:   |      | %     |  |  |  |  |  |
|    | a) goods  | 0667 |       |  |  |  |  |  |
|    | b) services   | 0668 |       |  |  |  |  |  |
|    | c) royalties, rights, licensing and franchise fees  | 0669 |       |  |  |  |  |  |
|    |   | ,    | 100%  |  |  |  |  |  |
| 4. | Please provide a percentage breakdown of <b>exports</b> by country:   |      | %     |  |  |  |  |  |
|    | a) United States  | 0748 |       |  |  |  |  |  |
|    | b) Mexico   | 0749 |       |  |  |  |  |  |
|    | c) other countries (please specify):  | 0750 |       |  |  |  |  |  |
|    | 0676  | 0672 |       |  |  |  |  |  |
|    | 0677  | 0673 |       |  |  |  |  |  |
|    | 0678  | 0674 |       |  |  |  |  |  |
|    | 0679  | 0675 |       |  |  |  |  |  |
|    |   |      | 100%  |  |  |  |  |  |
| lm | ports   |      |       |  |  |  |  |  |
| 5. | Did you make payments to suppliers outside Canada for the <b>import</b> of goods, services, royalties, rights, licensing or franchise fees?    O715   1   yes, complete questions 6, 7 and 8   no, go to next section   |      | CANG  |  |  |  |  |  |
| 6. | Please report payments made to. imports.  |      | CAN\$ |  |  |  |  |  |
| 7. | Please provide a percentage breakdown of <b>imports</b> by:   |      | %     |  |  |  |  |  |
| •  | a) goods  | 0736 | /6    |  |  |  |  |  |
|    | b) services   | 0737 |       |  |  |  |  |  |
|    | c) royalties, rights, licensing and franchise fees  | 0738 |       |  |  |  |  |  |
|    | O Toyalues, rigitus, ricerising and transmise tees  |      |       |  |  |  |  |  |
| _  | Plant of the control |      | 100%  |  |  |  |  |  |
| 8. | Please provide a percentage breakdown of <b>imports</b> by country:   | 0751 | %     |  |  |  |  |  |
|    | a) United States  | 0752 |       |  |  |  |  |  |
|    | b) Mexico   | 0753 |       |  |  |  |  |  |
|    | c) other countries (please specify):  | 0739 |       |  |  |  |  |  |
|    | 0745  | 0740 |       |  |  |  |  |  |
|    | 0746  | 0741 |       |  |  |  |  |  |
|    | 0747  | 0742 |       |  |  |  |  |  |
|    |   | 0742 |       |  |  |  |  |  |
|    |   |      | 100%  |  |  |  |  |  |

| <b>K</b> - | K - Provincial/territorial distribution   |      |     |      |           |              |   |              |                   |                |  |
|------------|---|------|-----|------|-----------|--------------|---|--------------|-------------------|----------------|--|
|            | Please report the number of business units/locations operating in Canada during the reporting period.  Business unit is defined as the lowest level of the firm for which accounting records are maintained for such details as revenue, expenses and employment. |      |     |      |           |              |   |              |                   |                |  |
| 2.         |   |      |     |      |           |              |   |              |                   |                |  |
|            | <sup>9966</sup> <sup>1</sup> yes, go to question 3 <sup>3</sup> no, go to section L   |      |     |      |           |              |   |              |                   |                |  |
|            | Please report the folloif you are reporting in  |      |     |      | centages. |              |   |              | units, indicating |                |  |
|            | Number of business units (locations)  Number of business units (locations)  Number of business units (locations)  Salaries, wages and employee benefits  Amortization and uep. ediation and uep. ediation total explored benefits  Total explored benefits        |      |     |      |           |              |   |              |                   | Total expenses |  |
|            | Newfoundland and<br>Labrador  | 5002 |     | 4824 |           | 4826         | A | 4827         |                   | 4927           |  |
| 2.         | Prince Edward Island  | 5003 |     | 4829 |           | 4831         |   | 4832         |                   | 4932           |  |
| 3.         | Nova Scotia   | 5004 |     | 4834 |           | 4336         | , | 4837         |                   | 4937           |  |
| 4.         | New Brunswick   | 5005 |     | 4839 |           | 4841         |   | 4842         |                   | 4942           |  |
| 5.         | Quebec  | 5006 |     | 4844 | R)        | 4846         |   | 4847         |                   | 4947           |  |
| 6.         | Ontario   | 5007 |     | 484  | )         | 4851         |   | 4852         |                   | 4952           |  |
| 7.         | Manitoba  | 5008 |     | 46 1 |           | 4856         |   | 4857         |                   | 4957           |  |
| 8.         | Saskatchewan  | 5009 | 2   | 4859 |           | 4861         |   | 4862         |                   | 4962           |  |
| 9.         | Alberta   | 5010 | ) > | 4864 |           | 4866<br>4871 |   | 4867<br>4872 |                   | 4967           |  |
| 10.        | British Columbia  |      |     |      |           |              |   |              |                   |                |  |
| 11.        | Yukon   | 5014 |     | 4874 |           | 4876         |   | 4877         |                   | 4977           |  |
| 12.        | Northwest<br>Territories  | 5013 |     | 4879 |           | 4881         |   | 4882         |                   | 4982           |  |
| 13.        | Nunavut   | 5012 |     | 4884 |           | 4886         |   | 4887         |                   | 4987           |  |
| 14.        | Total   | 5015 |     | 4889 |           | 4891         |   | 4892         |                   | 4992           |  |
|            |   |      |     |      |           |              |   |              |                   |                |  |

| L - Contact information |  |   |         |                  |                                |         |  |  |  |  |
|-------------------------|--|---|---------|------------------|--------------------------------|---------|--|--|--|--|
|                         | Name of person to contact about this questionnaire:  Output  O |   |         |                  |                                |         |  |  |  |  |
| 0054                    | Last name  |   | 0017    | Telephone number |                                |         |  |  |  |  |
| 0013                    | First name   |   | 0027    | Extension number |                                |         |  |  |  |  |
| 0014                    | Title  |   | 0016    | Fax<br>number    |                                |         |  |  |  |  |
| 0018                    | E-mail<br>address  |   | 0020    | Website address  | . 1                            |         |  |  |  |  |
| Date                    | completed:   | yyyy mm dd                                      |         |                  | nour(s)                        | minutes |  |  |  |  |
| How                     | long did you   | spend collecting the data and completing the qu | estior  | nnaire?          | 910                            | 9909    |  |  |  |  |
| M -                     | Commen   | ts  |         | <u></u>          |                                |         |  |  |  |  |
| We ii                   | nvite your cor   | nments below. Please be assured that we revie   | w all c | omme its with    | the intent of improving the su | ırvey.  |  |  |  |  |
| 9920                    |  |   |         | -                |                                |         |  |  |  |  |
| _                       |  |   | Y.      | 7                |                                |         |  |  |  |  |
| 0013                    |  | 27  | 7       |                  |                                |         |  |  |  |  |
| 9913                    |  |   |         |                  |                                |         |  |  |  |  |
| -                       |  |   |         |                  |                                |         |  |  |  |  |
| 9914                    |  |   |         |                  |                                |         |  |  |  |  |
| _                       |  |   |         |                  |                                |         |  |  |  |  |
| _                       |  |   |         |                  |                                |         |  |  |  |  |
| 9915                    |  | <b>y</b>  |         |                  |                                |         |  |  |  |  |
| _                       |  |   |         |                  |                                |         |  |  |  |  |
| 9916                    |  |   |         |                  |                                |         |  |  |  |  |
| _                       |  |   |         |                  |                                |         |  |  |  |  |
|                         |  |   |         |                  |                                |         |  |  |  |  |
|                         |  |   |         |                  |                                |         |  |  |  |  |
|                         |  |   |         |                  |                                |         |  |  |  |  |

## General information

## Confidentiality

#### Your answers are confidential.

Statistics Canada is prohibited by law from releasing any information from this survey which would identify a person, business, or organization, without their prior consent. The confidentiality provisions of the *Statistics Act* are not affected by either the *Access to Information Act* or any other legislation. Therefore, for example, the Canada Revenue Agency cannot access identifiable survey data from Statistics Canada.

These survey data will only be used for statistical purposes and will be published in an aggregate form only.

#### **Data-sharing agreements**

To reduce respondent burden, Statistics Canada has entered into data sharing agreements with provincial and territorial statistical agencies and other government organizations, which must keep the data confidential and use them only for statistical purposes. Statistics Canada will only share data from this survey with those organizations that have demonstrated a requirement to use the data.

**Section 11** of the *Statistics Act* provides for the sharing of information with provincial and territorial statistical agencies that meet certain conditions. These agencies must have the legislative authority to collect the same informatic i, on a mandatory basis, and the legislation must provide substantially the same provisions for confidentiality and penalties for disclosure of confidential information as the *Statistics Act*. Because these agencies have the legal authority to compel businesses to provide the same information, consent is not requested and businesses may not object to the sharing of the data.

For this survey, there are **Section 11** agreements with the provincial and territorial statistic 1 age icles of Newfoundland and Labrador, Nova Scotia, New Brunswick, Quebec, Ontario, Manitoba, Saskatchewan, Alberta, Critish Columbia, and the Yukon.

The shared data will be limited to information pertaining to business establishments located within the jurisdiction of the respective province or territory.

**Section 12** of the *Statistics Act* provides for the sharing of information with 'eac ral, provincial or territorial government organizations. Under **Section 12**, you may refuse to share your information with any or these organizations by writing a letter of objection to the Chief Statistician and returning it with the completed questionnaire. Please specify the organizations with which you do not want to share your data.

For this survey, there are **Section 12** agreements with the stat, tical agencies of Prince Edward Island, the Northwest Territories and Nunavut.

For agreements with provincial and territorial governmen, organizations, the shared data will be limited to information pertaining to business establishments located within the jurisdiction of the respective province or territory.

### **Record linkages**

To enhance the data from this survey, Statistics Canada may combine it with information from other surveys or from administrative sources.

Thank you for completing this questionnaire. Please retain a copy for your records.

Visit our website at www.statcan.gc.ca