This document is confidential when completed.

Si vous préférez recevoir ce questionnaire en français, veuillez nous téléphoner au numéro sans frais suivant : 1 888 881-3666.

❸)

If necessary, please make address label corrections in the boxes below.

|      | , p.oa.               | thate address label corrections in the boxes below. |      |                                    |           |      |                          |        |
|------|-----------------------|---|------|------------------------------------|-----------|------|--------------------------|--------|
| 0001 | Legal name            |   | 0004 | Address<br>(number<br>and street)  |           |      |                          |        |
| 0002 | Business<br>name      |   | 0005 | City                               |           |      |                          |        |
| 0021 | Title of contact      | FO  |      | Province/<br>Territory<br>or State |           |      |                          |        |
|      | First name of contact | FU  | 0053 | Country                            |           | 0007 | Postal code/<br>Zip code |        |
| 0028 | Last name of contact  | INFORM  | 0010 | Language<br>preference             | 1 English | 1    | 2                        | French |

This information is collected under the authority of the Statistics Act, Revised Statutes of Canada, 1985, Chapter S19. COMPLETION OF THIS QUESTIONNAIRE IS A LEGAL REQUIREMENT UNDER THIS ACT.

# A - Introduction

#### **Survey Purpose**

This survey collects the financial and operating data needed to develop national and regional economic policies and programs. For more information on this survey, please access www.statcan.ca/english/survey/index.htm.

#### **Data-sharing Agreements**

In an effort to reduce reporting burden, Statistics Canada has entered into agreements with provincial and territorial statistical agencies for the sharing of data. The data are kept confidential and used for statistical purposes only. Please see the enclosed Reporting Guide for details of these agreements.

#### Confidentiality

The Statistics Act protects the confidentiality of information collected by Statistics Canada. Please see the enclosed Reporting Guide for more information.

### Fax or Other Electronic Transmission Disclosure

Statistics Canada advises you that there could be a risk of disclosure during the facsimile or other electronic transmission. However, upon receipt, Statistics Canada will provide the guaranteed level of protection afforded all information collected under the authority of the Statistics Act.

### Please return the questionnaire within 30 days.

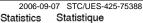
Please mail the completed questionnaire in the enclosed envelope or fax it to Statistics Canada at 1 888 883-7999.

Lost the return envelope or need help? Call us at 1 888 881-3666 or mail to: Statistics Canada, Operations and Integration Division, 150 Tunney's Pasture Driveway, Ottawa, Ontario K1A 0T6

Visit our website at www.statcan.ca









| В-  | - Main Business Activity   |                                     |
|-----|--|-------------------------------------|
| 1.  | Please describe the nature of your business.   |                                     |
|     | 0055   |                                     |
|     |  |                                     |
|     |  |                                     |
| 2.  | Please check the one main activity which most accurately represents your main source of revenue.   |                                     |
|     | O261 Administrative management consulting and general management consulting services   |                                     |
|     | O262 Human resource and executive search consulting services   |                                     |
|     | Other management consulting services   |                                     |
|     | Description   Environmental consulting services  |                                     |
|     | Other scientific and technical consulting services   |                                     |
|     | None of the above – Please call <b>1 888 881-3666</b> for further instructions.  |                                     |
| C - | - Reporting Period Information   |                                     |
| 1.  | Please report information for your <u>fiscal year</u> (normal business year) <b>ending between</b> April 1, 2006 and March 31, 2007. Please indicate below the period covered by this questionnaire. |                                     |
|     | YYYY MM DD YYYY MM DI  | D                                   |
|     | From 0011 To 0012  |                                     |
| 2.  | If you did not operate this business unit for a full year, please check the reason(s) below:   |                                     |
|     | O031 1 Seasonal operations 2 New 3 Change of 4 Change of ownership 5 Ceased operations   | <sup>6</sup> ☐ Temporarily inactive |
|     | ONLY   |                                     |
|     | eporting Instructions:   |                                     |
|     | - Report for business unit(s) specified on the label on the front page.  |                                     |
|     | <ul> <li>Complete only the questions that apply to your business.</li> <li>When precise figures are not available, please provide your best estimate.</li> </ul>                                     |                                     |
|     | - When precise rigures are not available, please provide your best estimate.  - Report in Canadian dollars only. Dollar amounts and percentages should be rounded to whole numbers.                  |                                     |
|     | - Consult the enclosed Reporting Guide for further information.  |                                     |
|     | - Revenue  |                                     |
|     | 2299   | CAN\$                               |
| 1.  | Sales of goods and services (e.g., rental and leasing income, commissions, fees, admissions, services revenue)   |                                     |
|     | Report net of returns and allowances. A detailed breakdown will be requested in <b>Section F</b> .   |                                     |
| 2.  | Grants, subsidies, donations and fundraising   |                                     |
| 3.  | Royalties, rights, licensing and franchise fees  |                                     |
| 4.  | Investment income (dividends and interest)   |                                     |
| 5.  | Other revenue 2001 (please specify):   |                                     |
| 6.  | Total revenue (sum of questions 1 to 5)  |                                     |

| E-  | Expenses  |      |       |
|-----|---|------|-------|
|     |   | 3010 | CAN\$ |
| 1.  | Salaries and wages of employees who have been issued a T4 statement   |      |       |
| 2.  | Employer portion of employee benefits ( <b>include</b> employer contributions to pension, medical/life insurance plans, employment insurance, etc.) | 3040 |       |
| 3.  | Commissions paid to non-employees   | 4466 |       |
| 4.  | Professional and business service fees (e.g., legal, accounting)  | 4315 |       |
| 5.  | Outsourcing ( <b>include</b> work contracted out such as payments to freelancers, personnel suppliers, artists, etc.)                               | 3060 |       |
| 6.  | Charges for services provided by your head office   | 4555 |       |
| 7.  | Cost of goods sold – <b>if applicable</b> (purchases <b>plus</b> opening inventory <b>minus</b> closing inventory)                                  | 5721 |       |
| 8.  | Office supplies   | 3301 |       |
| 9.  | Rental and leasing (include rental of premises, equipment, motor vehicles, etc.)  | 4115 |       |
| 10. | Repair and maintenance (e.g., property, equipment, vehicles)  | 4178 |       |
| 11. | Insurance (include professional liability, motor vehicles, etc.)  | 4350 |       |
| 12. | Advertising, marketing and promotions (report charitable donations at question 22)  | 4365 |       |
| 13. | Travel, meals and entertainment   | 4370 |       |
| 14. | Utilities (include gas, heating, hydro, water)  | 4066 |       |
| 15. | Telephone, Internet and other telecommunication expenses  | 4101 |       |
| 16. | Property and business taxes, licences and permits   | 4410 |       |
| 17. | Royalties, rights, licensing and franchise fees   | 4440 |       |
| 18. | Delivery, warehousing, postage and courier  | 4179 |       |
| 19. | Financial services fees (e.g., bank and credit card charges)  | 4325 |       |
| 20. | Interest expenses   | 4630 |       |
| 21. | Amortization and depreciation of tangible and intangible assets   | 4520 |       |
| 22. | Charitable donations  | 4521 |       |
| 23. | Bad debts   | 4542 |       |
| 24. | All other expenses (please specify):  | 4569 |       |
| 25. | Total expenses (sum of questions 1 to 24)   | 4699 |       |
| 26. | Corporate taxes (if applicable)   | 4600 |       |
| 27. | Gains (losses) and other items (see Reporting Guide)  | 4601 |       |
| 28. | Net profit/loss after tax and other items (see Reporting Guide)   | 2304 |       |

| F-   | Industry Characteristics - Consulting Services   |      |   |
|------|--|------|---|
| Plea | ase provide a breakdown of your sales.   |      |   |
| Plea | ase indicate if you are reporting in <b>either</b> Canadian dollars <b>or</b> percentage of total sales. |      |   |
|      |  | 9973 | ¹ |
| 1.   | General, administrative and strategic management consulting services                                     | 2460 |   |
| 2.   | Financial management consulting services   | 2461 |   |
| 3.   | Marketing management consulting services   | 2465 |   |
| 4.   | Operations management consulting services  | 2464 |   |
| 5.   | Human resources management consulting services   | 2462 |   |
| 6.   | Executive search services  | 2463 |   |
| 7.   | Other management consulting services   | 2469 |   |
| 8.   | Economic consulting services   | 2467 |   |
| 9.   | Information technology consulting services   | 2470 |   |
|      |  | 2471 |   |
| 10.  | Environmental consulting services  | 2586 |   |
| 11.  | Waste management consulting services   |      |   |
| 12.  | Agricultural, fishery and biological consulting services   | 2587 |   |
| 13.  | Energy, mining, geological and geophysical consulting services   | 2473 |   |
| 14.  | Safety and security consulting services  | 2588 |   |
| 15.  | Other scientific and technical consulting services   | 2472 |   |
| 16.  | All other sales (please specify):  | 2558 |   |
| 17.  | Total sales (sum of questions 1 to 16)   | 2305 |   |

| G.   | Personne                 | el  | -    | Number   |
|------|--------------------------|---|------|----------|
| 1.   | Number of no             | on-salaried partners and proprietors (if salaried, report only at question 2 below)               | 6321 |          |
| 2.   | a) Number                | of paid employees (based on year-end T4 payroll summaries)  | 6339 |          |
|      |                          |   |      |          |
|      | b) Percenta              | age of paid employees who worked <b>full time</b>   |      |          |
|      |                          |   |      | Number   |
| 3.   | Number of co<br>workers) | ontract workers (for whom you did not issue a T4, such as freelancers and casual                  | 6320 |          |
| 4.   |                          | olunteers (including unpaid interns and co-op students) during the reporting period e acceptable) | 6014 |          |
|      |                          |   | ·    | Number   |
| 5.   | Total number             | of hours worked by volunteers during the reporting period (estimates are                          | 6026 | of hours |
| 0.   | acceptable)              | or mours worked by volunteers during the reporting period (estimates are                          |      |          |
| Н.   | Sales by                 | Type of Client  |      |          |
| Plea | se provide a p           | percentage breakdown of your sales by type of client.   |      |          |
| 1.   | Clients in Ca            |   | 0440 | %        |
|      | a) Business              | ses   | 8112 |          |
|      | <b>b)</b> Individua      | als and households  | 8100 |          |
|      | c) Governm               | nents and public institutions (e.g., hospitals, schools)  | 8233 |          |
| 2.   | Clients outs             | ide Canada  | 8140 |          |
|      | Total                    | INICODRANTION   |      | 100%     |
| I-   | Sales by C               | Client Location   |      |          |
| Plea | se provide a p           | percentage breakdown of your sales by client location (first point of sale).                      |      |          |
|      |                          | UNLT  |      | %        |
| 1.   | Newfoundlan              | d and Labrador  | 8400 |          |
| 2.   | Prince Edwar             | rd Island   | 8415 |          |
| 3.   | Nova Scotia              |   | 8405 |          |
| 4.   | New Brunswi              | ck  | 8410 |          |
| 5.   | Quebec                   |   | 8420 |          |
| 6.   | Ontario                  |   | 8425 |          |
| 7.   | Manitoba                 |   | 8430 |          |
| 8.   | Saskatchewa              | un .  | 8435 |          |
| 9.   | Alberta                  |   | 8440 |          |
| 10.  | British Colum            | bia   | 8445 |          |
| 11.  | Yukon                    |   | 8455 |          |
| 12.  | Northwest Te             | erritories  | 8451 |          |
| 13.  | Nunavut                  |   | 8452 |          |
| 14.  | Clients outs             | ide Canada  | 8401 |          |
|      | Total                    |   |      | 100%     |

2006 Survey of Service Industries: Consulting Services

# J - International Transactions in Services

Complete this section only if you have **purchased** services, royalties and/or rights outside Canada (imports), or **sold** services, royalties and/or rights outside Canada (exports).

Please report in Canadian dollars.

**Note:** Services cover a variety of industrial, professional, trade and business services, as well as transactions in royalties, rights, licences and franchise fees but **exclude** imports and exports of goods, transportation and travel costs.

|     |   |      | (                        | CAN  | 5                    |      |  | CAN\$ | !                    |  |
|-----|---|------|--------------------------|------|----------------------|------|--|-------|----------------------|--|
|     |   |      | Payments n<br>outside Ca |      |                      |      | Sales to customers outside<br>Canada (exports) |       |                      |  |
|     |   |      | Services                 |      | Royalties and rights |      | Services                                       |       | Royalties and rights |  |
| 1.  | United States                               | 0538 |                          | 0509 |                      | 0558 |  | 0548  |                      |  |
| 2.  | Mexico                                      | 0539 |                          | 0510 |                      | 0559 |  | 0549  |                      |  |
| 3.  | United Kingdom                              | 0540 |                          | 0511 |                      | 0560 |  | 0550  |                      |  |
| 4.  | France                                      | 0541 |                          | 0512 |                      | 0561 |  | 0551  |                      |  |
| 5.  | Other European Union countries <sup>1</sup> | 0542 | -                        | 0513 | )R                   | 0562 |  | 0552  |                      |  |
| 6.  | Africa                                      | 0601 | FOR                      | 0597 | ЛАТ                  | 0609 | N  | 0605  |                      |  |
| 7.  | Middle East countries <sup>2</sup>          | 0602 |                          | 0598 | II V                 | 0610 |  | 0606  |                      |  |
| 8.  | India                                       | 0603 | U                        | 0599 |                      | 0611 |  | 0607  |                      |  |
| 9.  | China                                       | 0543 |                          | 0514 |                      | 0563 |  | 0553  |                      |  |
| 10. | Japan                                       | 0544 |                          | 0515 |                      | 0564 |  | 0554  |                      |  |
| 11. | Other Asian Pacific countries <sup>3</sup>  | 0545 |                          | 0516 |                      | 0565 |  | 0555  |                      |  |
| 12. | Australia/New Zealand                       | 0604 |                          | 0600 |                      | 0612 |  | 0608  |                      |  |
| 13. | All other countries (please specify):       | 0546 |                          | 0517 |                      | 0566 |  | 0556  |                      |  |
| 14. | Total                                       | 0547 |                          | 0524 |                      | 0567 |  | 0557  |                      |  |

Other European Union countries (defined as Austria, Belgium, Cyprus, Czech Republic, Denmark, Estonia, Finland, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Slovakia, Slovenia, Spain, and Sweden)

<sup>2.</sup> **Middle East countries** (Armenia, Azerbaijan, Bahrain, Georgia, Iran, Iraq, Israel, Jordan, Kuwait, Lebanon, Oman, Palestinian Territory, Qatar, Saudi Arabia, Syrian Arab Republic, United Arab Emirates, Yemen, etc.)

<sup>3.</sup> Other Asian Pacific countries (Brunei Darussalam, Cambodia, Indonesia, Korea, Lao People's Democratic Republic, Malaysia, Myanmar, Papua New Guinea, Philippines, Singapore, Taiwan, Thailand, Vietnam, etc.)

| <b>K</b> - | Provincial/Te   | rrito  | orial Distrib                       | utio  | n                   |             |  |       |   |      |               |
|------------|---|--------|-------------------------------------|-------|---------------------|-------------|--|-------|---|------|---------------|
| 1.         | Please report the r<br>Canada during the<br>the firm for which s<br>and employment. | repo   | rting period. Busi                  | iness | unit is defined a   | s the       | lowest level of                            | 5001  | Number  |      |               |
| 2.         | Do you have perm  | anent  | business units/l                    | ocati | ons in more than    | one         | province or terri                          | tory? | ,   |      |               |
|            | <sup>9966</sup> 1 Yes   | – Ple  | ease complete o                     | ques  | tion 3              |             |  |       |   |      |               |
|            | <sup>3</sup> No   | – Ple  | ease go to Secti                    | on L  |                     |             |  |       |   |      |               |
| 3.         | Please report the f   | ollowi | ing data for the p                  | rovin | nces or territories | in w        | hich you have bu                           | sine  | ss units.   |      |               |
|            | Please indicate if y  | ou ar  | e reporting in eit                  | her   | Canadian dollars    | <b>or</b> p | ercentages.                                |       |   |      |               |
|            |   |        |                                     |       | 9967 1              | \$          | OR <sup>2</sup>                            | %     |   |      |               |
|            |   | b      | Number of usiness units (locations) | T     | Total revenue       |             | alaries, wages<br>and employee<br>benefits | d     | nortization and<br>epreciation of<br>tangible and<br>angible assets | Т    | otal expenses |
| 1.         | Newfoundland and Labrador   | 5002   |                                     | 4824  | FC                  | 4826        | 2  | 4827  | J   | 4927 |               |
| 2.         | Prince Edward<br>Island   | 5003   | INF                                 | 4829  | ORN                 | 4831        | ATIC                                       | 4832  |   | 4932 |               |
| 3.         | Nova Scotia   | 5004   |                                     | 4834  |                     | 4836        |  | 4837  |   | 4937 |               |
| 4.         | New Brunswick   | 5005   |                                     | 4839  | ON                  | 4841        | Y  | 4842  |   | 4942 |               |
| 5.         | Quebec  | 5006   |                                     | 4844  |                     | 4846        |  | 4847  |   | 4947 |               |
| 6.         | Ontario   | 5007   |                                     | 4849  |                     | 4851        |  | 4852  |   | 4952 |               |
| 7.         | Manitoba  | 5008   |                                     | 4854  |                     | 4856        |  | 4857  |   | 4957 |               |
| 8.         | Saskatchewan  | 5009   |                                     | 4859  |                     | 4861        |  | 4862  |   | 4962 |               |
| 9.         | Alberta   | 5010   |                                     | 4864  |                     | 4866        |  | 4867  |   | 4967 |               |
| 10.        | British Columbia  | 5011   |                                     | 4869  |                     | 4871        |  | 4872  |   | 4972 |               |
| 11.        | Yukon   | 5014   |                                     | 4874  |                     | 4876        |  | 4877  |   | 4977 |               |
| 12.        | Northwest<br>Territories  | 5013   |                                     | 4879  |                     | 4881        |  | 4882  |   | 4982 |               |
| 13.        | Nunavut   | 5012   |                                     | 4884  |                     | 4886        |  | 4887  |   | 4987 |               |
| 14.        | Total   | 5015   |                                     | 4889  |                     | 4891        |  | 4892  |   | 4992 |               |
|            |   |        |                                     |       |                     |             |  |       |   |      |               |

2006 Survey of Service Industries:

Consulting Services

5-3600-176.1

Page 07

| Date completed  Name of person to contact about this questionnaire:    MM   DD   | Minutes<br>09 |
|--|---------------|
| E-mail address one of the survey.    Meast name   Meast n |               |
| Mr.   Mrs.   Miss   Ms   |               |
| E-mail address 0018  Website address 0019  Telephone number 0027  How long did you spend collecting the data and completing the questionnaire?  M - Comments  We invite your comments below. Please be assured that we review all comments with the intent to improve the survey.  |               |
| E-mail address onto the survey.    Comments   Comments  |               |
| E-mail address 0018  Telephone number 0017  How long did you spend collecting the data and completing the questionnaire?  Me bite address 0020  Fax number 0016  Hour(s) 9910  |               |
| E-mail address 0018  Telephone number 0017  How long did you spend collecting the data and completing the questionnaire?  Mebsite address 0020  Extension number number 0027  Fax number 0016  Hour(s)  9910  99  M - Comments  We invite your comments below. Please be assured that we review all comments with the intent to improve the survey.  |               |
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| address 0018  Telephone number 0017  Extension number 0027  Fax number 0016  Hour(s) 9910  Hour(s) 99  M - Comments  We invite your comments below. Please be assured that we review all comments with the intent to improve the survey.   |               |
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| Thank you for completing this questionnaire. Please retain a copy for your reco  |               |
| Visit our website at www.statcan.ca  | rds.          |